



The Open Source Triple-Play + Failing Faster

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Open source and the four freedoms

0. The freedom to **run/use for any purpose**
1. The freedom to **study and modify**
2. The freedom to **copy and use to help others**
3. The freedom to **improve and distribute to your community**

Cf. scientific method



Open source and the four freedoms

Turn one-way consumption => two-way participation

Lower costs w/ increased quality == proven

Focusing on the participants/contributors produces the best software and attracts more interest

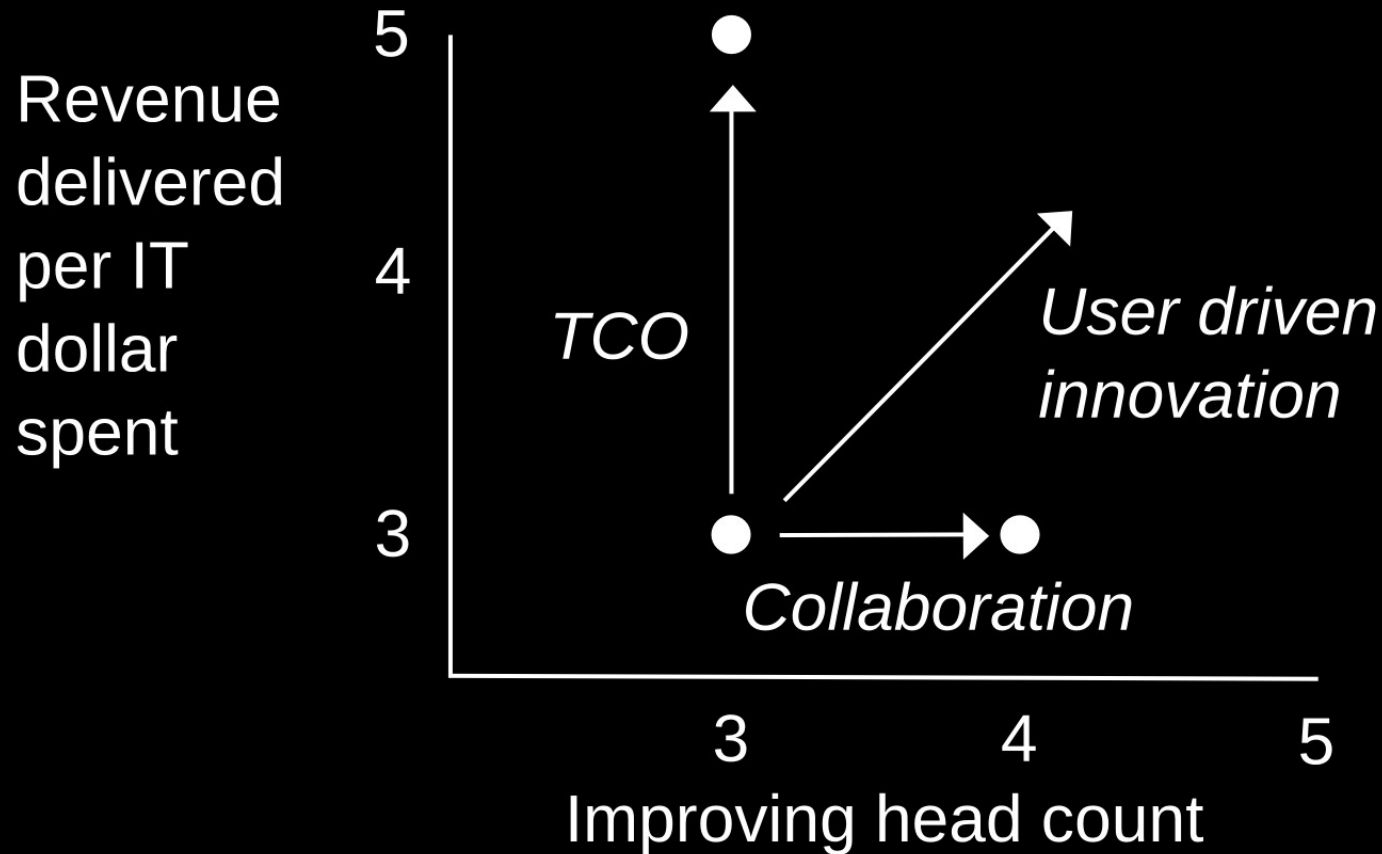


Using open source keeps costs down and profitability up

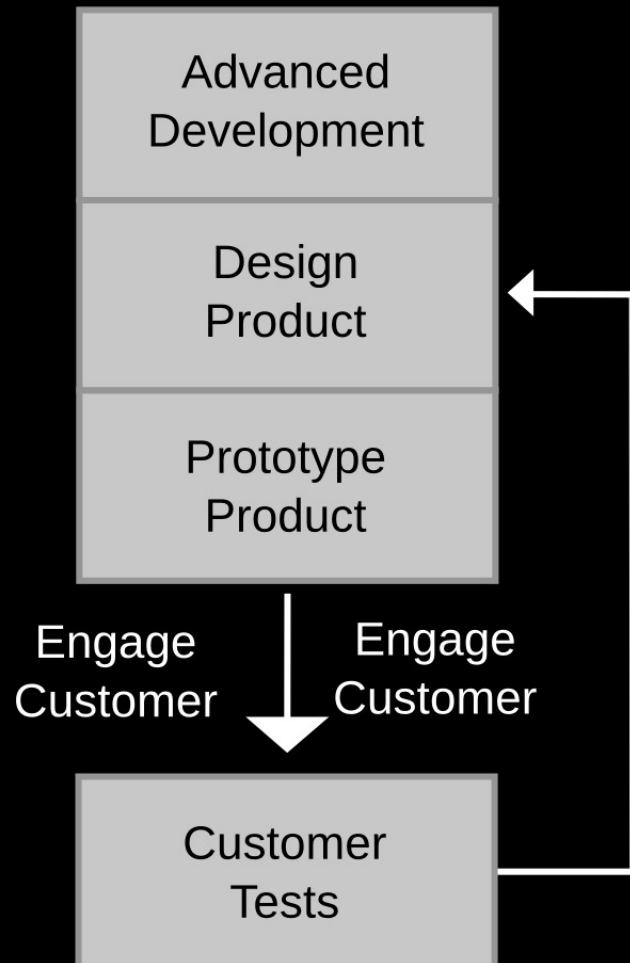
The open source triple play:

1. Reduce total cost of ownership
 - Remove proprietary, replace with open source
2. Invest to improve collaboration
 - Change the way people think and act
3. Enable user-drive innovation
 - Take input from others, give power to customers

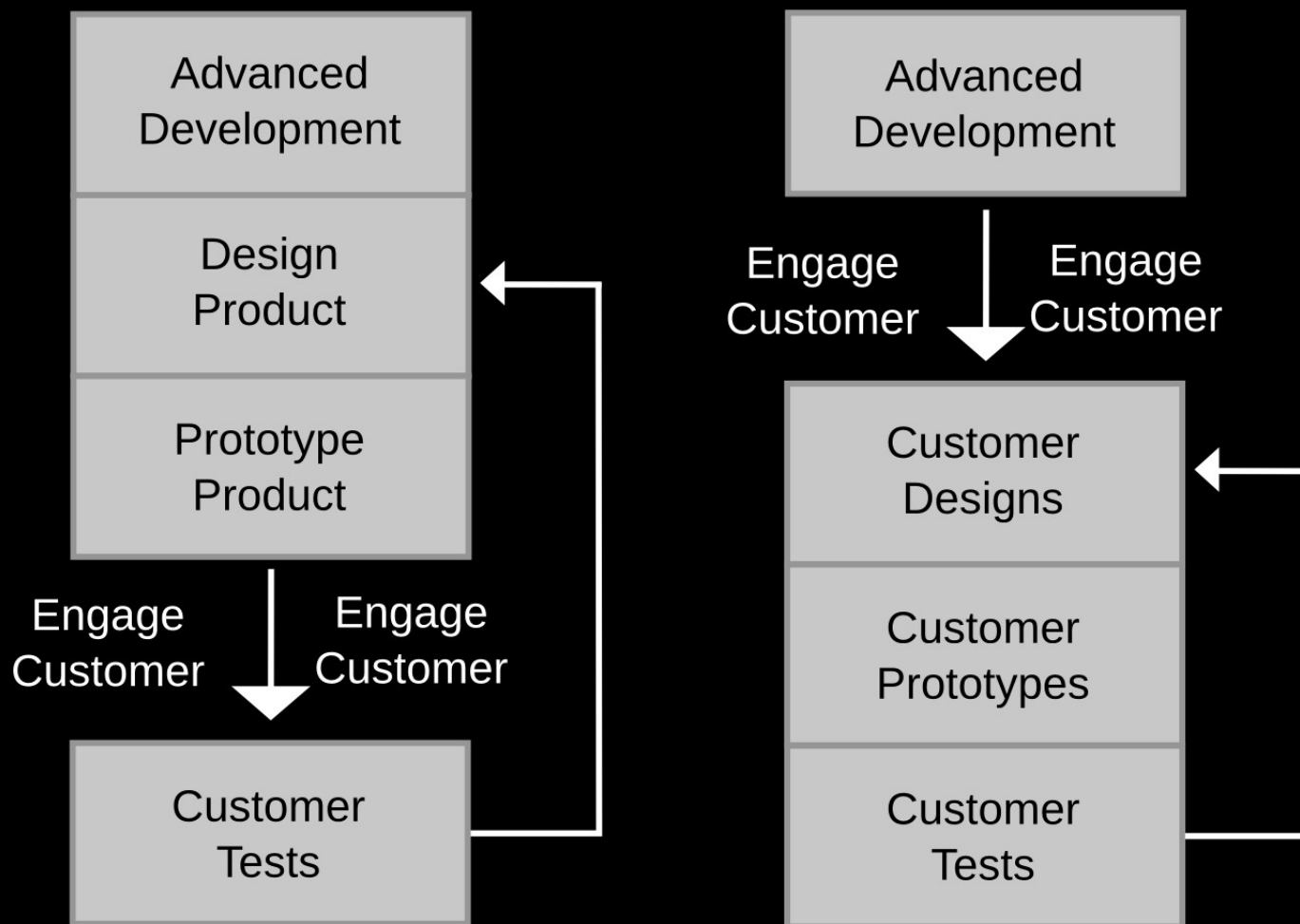
Using open source keeps costs down and profitability up



User-driven innovation



User-driven innovation





It's about failing faster ...

The open source project is where we do rapid fail + learn

It is the filter for ideas

It is why we can make smarter technology bets